



**OFFICER REPORT TO LOCAL COMMITTEE
(WAVERLEY)**

LOCAL PREVENTION FRAMEWORK

17 JUNE 2011

KEY ISSUE

The implementation of the Transformation of Services for Young People and the Local Prevention Framework in Waverley.

SUMMARY

1. Localism is a key policy objective of the County Council and it is the Council's intention for local youth services to be commissioned locally. The Local Prevention Framework will provide a localised resource to prevent young people from becoming NEET (not in education training or employment) or entering the youth justice system.
2. Local Committees, in partnership with young people, will review local need, and agree local priorities to influence the design of services for young people which deliver outcomes which address the priorities. The framework will be focused on the risk factors or predictors for young people becoming NEET or offending. A bespoke picture of need will be presented to each Local Committee to inform commissioning intentions.
3. A procurement framework will pre-select a number of youth providers who would propose co-designed and co-produced solutions to meet the local needs identified by the Local Committee.

OFFICER RECOMMENDATIONS

The Local Committee (Waverley) is asked to:

- (i) Note the involvement of the Local Committee in the process outlined at **Annex B** for the commissioning of local youth preventative services
- (ii) Establish a youth task group of four councillors (the Youth Services Task Group) with terms of reference defined at **Annex C**
- (iii) Note that the cost of supporting centre-based youth work delivered from centres not owned and operated by the County Council may have to be met from the framework allocation during the first transitional year of the new arrangements.

1 INTRODUCTION AND BACKGROUND

- 1.1 Services for Young People are undergoing significant reform to enable the County Council to respond to several significant drivers of change. These drivers include reducing costs by 30% over the 2009 baseline; modernising the offer to young people so that it is better integrated, more preventative and targeted; and for services to be delivered more locally.
- 1.2 The strategy is: more young people participating in education, training and employment; more young people safe from crime and antisocial behaviour; more quality youth work delivered locally.
- 1.3 The devolved commissioning budget **Annex A** is allocated to Local Committees with a weighting for the number of young people not participating in education, training or employment and the number of first time entrants to the youth justice system. Twenty per cent of the total available resource is allocated in inverse proportion to the number of existing County Council Youth Centres in each borough or district area, each of which is safeguarded under the *Fit for the Future* reforms.
- 1.4 During the first transitional year, the devolved commissioning budget will be required to bear the cost of some centre-based youth work currently delivered by County Council staff in centres not owned or operated by the Council.
- 1.5 As part of the local commissioning approach each borough or district will have a small amount of money available for grant allocation. This is detailed in **Annex A**. The process for administration of the small grant allocation is currently being developed and more information will be provided in future Local Committee reports.

2 ANALYSIS

- 2.1 The framework will give Local Committees considerable flexibility to influence commissioning in a localised and targeted way that prevents young people from becoming NEET or from being involved in offending behaviour.
- 2.2 A procurement framework will pre-select a number of youth providers who would propose co-designed and co-produced solutions to meet local needs identified by the Local Committee.
- 2.3 Approved providers will be asked to enter into a mini-competition to win the opportunity to deliver the work. Although providers may be on the framework for a contracted period of three years, it is likely that Local Committees may wish to let individual commissions for periods of 12 months or less.
- 2.4 Officers from the County Council will handle all aspects of the procurement process, ensuring that it complies with the requirements of European Union regulation and conforms to the Council's standing orders.
- 2.5 A number of engagement events have been staged in March and April to inform potential provider organisations of the opportunities available under the Local Prevention Framework. There is strong interest amongst providers and indications from these events suggest that there will be sufficient approved providers on the framework.
- 2.6 It is planned that the procurement process will be complete in readiness for the first round of mini-competitions (or tenders) to take place from September 2011.
- 2.7 Implementation of the Local Prevention Framework in Waverley is proposed as follows. Key decisions will be made by the Local Committee, informed by a report at formal quarterly meetings. However detailed work would be undertaken by a Youth Services Task Group.
- 2.8 The Youth Services Task Group would be a task group of the Local Committee comprising two County Councillors and two Borough/District Councillors with four young people co-opted either from the local youth council or nominated by the Youth Support Service or local youth centre.
- 2.9 The flow diagram at **Annex B** shows the work that would be undertaken by the Youth Services Task Group and the key issues that would be brought to the formal Local Committee for decision throughout the year in the following sequence:
 - Q1 Agree Task Group Membership;

- Q2 Approve Draft Outcomes;
- Q3 Approve award of contract;
- Q4 receive update report (prior to contracts commencing 01/04/12).

2.10 Early in the life of the Youth Services Task Group a needs assessment workshop is proposed. This would be the Youth Commissioning Group considering the available data on need informed by the perspectives of invited local partner agencies (from Police, PCT, Youth Justice, Youth Development Service and Voluntary Sector organisations).

2.11 At the Q3 meeting it is anticipated that the Local Committee will agree local priorities based on the needs identified and will approve a set of outcomes that would be commissioned from the framework.

2.12 It is anticipated that Local Committee will be in a position to confirm award of contract in the December/January meeting with contracts commencing on 1st April 2012.

2.13 The proposed Local Prevention Framework is set out in **Annex B**. Changes to the constitutional arrangements for the Local Committee would need to be agreed by the Leader of the County Council (or by Cabinet) before the first formal decision (to agree the needs and priorities) can be made. These constitutional changes are expected to be agreed prior to the second quarter meeting of the Local Committee. Meanwhile it is proposed that the Youth Services Task Group be established, with terms of reference detailed at **Annex C**, to enable the work to progress.

3 CONSULTATIONS

3.1 The local prevention framework is one of several delivery models which have been developed by the Services for Young People *Fit for the Future* transformation programme. There has been wide ranging consultation with groups of young people, staff, partner agencies. Members have been consulted through the County Council's Public Value Review (PVR) Member Reference Group.

4 FINANCIAL AND VALUE FOR MONEY IMPLICATIONS

4.1 None

5 EQUALITIES AND DIVERSITY IMPLICATIONS

5.1 The devolved commissioning budget is likely to be targeted on groups who are vulnerable or at risk.

6 CRIME AND DISORDER IMPLICATIONS

- 6.1 Local commissioning aims specifically to reduce offending and anti-social behaviour and to increase participation.

7 CONCLUSION AND RECOMMENDATIONS

- 7.1 That members note the involvement of the Local Committee in the process outlined at **Annex B** for the commissioning of local youth preventative services
- 7.2 That a youth task group of four members be established (the Youth Services Task Group) with terms of reference defined at **Annex C**
- 7.3 That the Local Committee notes the cost of supporting centre-based youth work delivered from centres not owned and operated by the County Council may have to be met from the framework allocation during the first transitional year of the new arrangements.

8 REASONS FOR RECOMMENDATIONS

- 8.1 The recommendations will support the Council's priority to achieve "zero NEET" that is for 100% of young people aged 16 to 19 to be in education, training or employment

9 WHAT HAPPENS NEXT

- 9.1 The next steps will be to convene a meeting of the Youth Services Task Group with a view to bringing a report on needs and priorities to the September meeting of the Local Committee.

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BACKGROUND PAPERS:	None